

Chair
Councillor Clare Kober

Deputy Chair
Councillor Lorna Reith

INTRODUCTION

- 1.1 This report covers matters considered by the Cabinet at our meeting on 21 December 2010. For ease of reference the report is divided into the Cabinet portfolios.
- 1.2 We trust that this report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

ITEMS OF REPORT

Planning and Regeneration

2. LOCAL DEVELOPMENT FRAMEWORK ANNUAL MONITORING REPORT 2009/10

- 2.1 We considered a report which sought approval for the Annual Monitoring Report (AMR) for submission to the Department for Communities and Local Government as required by the Planning and Compulsory Purchase Act 2004 and the Town and Country Planning (Local Development) (England) Regulations 2004.
- 2.2 We noted that the AMR identified that the Council was performing well in implementing planning policies and meeting milestones set in the Local Development Scheme (LDS). We also noted that evidence from the 2009/10 AMR showed whether our planning policies were achieving the desired outcomes. The main outcomes were as follows -
 - Milestones for 2009/10 LDS had been met;
 - 635 housing units were delivered (93% of the 680 additional units target);
 - 43% of the completions were affordable housing units (86% of the London Plan target)
 - The Council negotiated and secured planning obligations and signed legal agreements on 16 planning permissions within 2009/10 under Section 106 (the total amount negotiated was £3.128 million).
 - In addition the Council negotiated and secured 290 on-site affordable housing units and secured a total of £635,000 for off site affordable housing provision within the Borough;
 - The total amount of recycling in Haringey in 2009/10 was 26.1%. This showed an increase of 5.1% over the past five years;
 - In 2009/10 all allotments were protected and there was no loss of designated open space;
 - There was a gain of 1,000 square metres additional retail floor space; and
 - In 2009/10, the Council issued 113 enforcement notices against breaches of planning control which was a decrease from the previous three reporting years – 2008/09 (177), 2007/08 (122); and 2006/07 (130).

- 2.3 We report that we noted that overall the aims of the Council's current 'place shaping plan' (the Unitary Development Plan 2006-16) were being delivered and that the Plan's indicators for 2009-10 were generally positive and we approved the Annual Monitoring Report for 2009/10 for submission to the Secretary of State for Communities and Local Government. We also agreed that authority to approve any subsequent minor amendments to the AMR prior to publication be delegated to the Director of Urban Environment or the Assistant Director Planning and Regeneration in consultation with the Cabinet Member for Planning and Regeneration.

Neighbourhoods

3. DRAFT LOCAL IMPLEMENTATION PLAN

- 3.1 We considered a report which set out the structure and content of the Council's draft Local Implementation Plan (LIP) which detailed how the Council would implement the Mayor's Transport Strategy (MTS) at the borough level over the next 20 years as well as providing a detailed Delivery Plan for three years (from 2011 to 2014). We noted that the LIP was compiled in accordance with Transport for London (TfL) was compiled in accordance with TfL guidance and consisted of –
- An evidence based identification of Borough Transport Objectives based on the key transport issues, challenges and opportunities for Haringey prepared within the context of the goals and challenges of the MTS and the sub regional transport plan for North London;
 - A costed and affordable 3 year delivery programme of schemes and policy measures for 2011/12 to 2013/14 based on the Borough's 3 year funding allocations provided by TfL;
 - A Performance Monitoring Plan which identified locally set targets for mandatory indicators and local non-mandatory indicators which would be used to assess progress against the plan objectives;
 - Development of a Strategic Environmental Assessment (SEA) and an Equalities Impact Assessment of the LIP. Consultants had prepared the SEA and it had been the subject of consultation as part of the draft LIP.
- 3.2 We noted that public and statutory consultation had been carried out on the draft LIP, SEA and Annual Spending Submission in September/October 2010 and details of the comments received and the responses provided were included in an appendix to the report. We also noted that the Annual Spending Submission for 2011/14 had already been submitted to TfL.
- 3.3 We were informed that the LIP included an evidence based identification of Borough Transport Objectives covering the period 2011/31. Within this section the LIP was required to identify how the Borough would work towards achieving the MTS goals of -
- Supporting economic development and population growth;
 - Enhancing the quality of life of all Londoners;
 - Improving the safety and security of all Londoners
 - Improving transport opportunities for all Londoners; and
 - Reducing transport's contribution to climate change and improving resilience.

- 3.4 We were also informed that since the preparation of the report the Council had received notification that an additional £100,000 had been made available for Wood Green improvements scheme and this project would be included in the submission to TfL.
- 3.5 We report that we noted the responses to the consultation draft and we approved the draft Local Implementation Plan (LIP) for submission to Transport for London. We also delegated authority to make changes to the draft LIP in negotiation with Transport for London to the Director of Urban Environment in consultation with the Cabinet Member for Neighbourhoods.

4. LEGAL AGREEMENTS FOR CYCLE SUPERHIGHWAYS ROUTES 1 AND 12

- 4.1 We considered a report which advised us that Transport for London (TfL) was planning 12 Cycle Superhighway routes in London, two of which would use roads within Haringey. Route 12 would commence at Muswell Hill Broadway and then follow a route on Muswell Hill Road and Archway Road before crossing into Islington. Route 1 was planned for Tottenham High Road commencing at Spurs football ground and entering Hackney via Stamford Hill.
- 4.2 It had been planned to implement Route 12 in 2012 but we were informed at our meeting that Transport for London had now notified that the implementation date had been delayed until 2013, after the London Olympic Games. Route 1 was also to be implemented in 2013. Scheme designs included cycle lanes, cycle logos painted on the carriageway, road resurfacing, cycle parking and signage. Complementing the physical works a behavioural change programme and promotional and marketing initiatives were planned to maximise use of the routes.
- 4.3 We noted that a draft Memorandum of Understanding had been drawn up which outlined the respective roles of TfL and the Council in developing and implementing the two routes had been drawn up and that our approval was sought to enter into legal agreements with TfL relating to the delivery of these Cycle Superhighways Routes. The agreements would enable TfL to implement them on those roads under the Council's control and to provide funding to the Council to maintain the Cycle Superhighways for a fixed period. However, the agreements would need to ensure that all of the Council's costs associated with both the creation and maintenance of the cycle superhighways were reimbursed by TfL over the full period of the agreement. It would also be essential that once the agreement had expired the Council would be free to remove the cycle facility from the highway in the event that TfL were no longer prepared to fund its ongoing maintenance.
- 4.4 We report that having noted the process for approving the draft Memorandum of Understanding, we agreed to enter into the legal agreements with Transport for London under Section 159 of the Greater London Act 2007 for the funding the creation and maintenance of two Cycle Superhighway routes and under Section 101 of the Local Government Act 1972 for joint discharge.

5. REPORT OF STATUTORY NOTIFICATION FOR THE PROPOSED EXTENSION OF THE CROUCH END A AND B CONTROLLED PARKING ZONES

- 5.1 We considered a report which informed us of the representations received during statutory notification for the proposed extensions of the Crouch End A and B Controlled Parking Zones and which sought our approval to proceed with the proposed extensions.
- 5.2 We were informed that Elder Avenue which was located on the periphery of the proposed extension and was in part in both Crouch End and Hornsey Wards and in view of the mixed representations received from residents of this road further confirmation of support or opposition to inclusion in the extension was being sought.
- 5.3 We report that having noted the feedback of statutory notification we authorised our officers to take all necessary steps under the Road Traffic Act for the introduction of extensions to the Crouch End A and B Controlled Parking Zones as set out during statutory notification with the exception of Elder Avenue. We also delegated authority to decide on the inclusion of Elder Avenue to the Director of Urban Environment in consultation with the Cabinet Member for Neighbourhoods as well as authorising officers to inform the public of our decisions.

6. INTER AUTHORITY AGREEMENT IN RELATION TO NORTH LONDON WASTE AUTHORITY PROCUREMENT OF WASTE DISPOSAL/TREATMENT SERVICES

- 6.1 We considered a report which presented us with a set of Key Principles that would form the basis of an inter authority agreement (IAA) between the North London Waste Authority (NLWA) and its seven Constituent North London boroughs and sought our approval to those Principles.
- 6.2 We noted that the IAA itself would govern the relationship between the signatory authorities and the NLWA and would subsequently be reflected in the development of NLWA's future waste treatment/disposal contractual arrangements which were being procured. We also noted that it was intended that the IAA would be signed prior to the Call for Final Tenders in the NLWA procurement process.
- 6.3 We were informed that, in advance of the IAA being signed, the Key Principles would provide a level of certainty to prospective contractors on which they could bring forward the best value for money solutions with least risk.
- 6.4 We report that we approved the Key Principles which were set out in an appendix to the report in so doing noting that the Key Principles were consistent with the Statement of Principles previously agreed by the Council in 2008 and which provided a greater degree of flexibility and inclusion in the procurement process for the Council.

7. AWARD OF CONTRACT FOR THE COUNCIL'S WASTE MANAGEMENT SERVICES

- 7.1 We considered a report which sought our approval to award the contract for Waste Management Services for a period of 14 years with the option to extend for a further 7 years in accordance with Contract Standing Order (CSO) 11.03.
- 7.2 We noted that the procurement had been undertaken using a formal Office Journal of the European Union (OJEU) Competitive Dialogue procedure and that the winning bidder had scored highest against the evaluation criteria set for the procurement.
- 7.3 The nature of a formal Competitive dialogue allowed the number of bidders to be gradually reduced as the dialogue progressed which meant that a number of potential solutions had been considered during the dialogue process. 16 companies expressed interest in the procurement with 10 submitting a formal Pre-Qualification Questionnaire which had subsequently been reduced to the final two, from which the preferred bidder had been recommended.
- 7.4 We report that in accordance with Contract Standing Order 11.03 we awarded the Waste Management Services contract to Veolia ES (UK) Ltd. for a period of 14 years with the provision to extend for a further period of 7 years.

Housing

8. SUPPORTED HOUSING REVIEW – PROTHEROE HOUSE

- 8.1 We considered a report which provided us with an update on the Review of Supported Housing and the development of the Older People's Housing Strategy. The report invited us to consider the merits and feasibility of redeveloping Protheroe House as an Extra Care Supported Housing Scheme in partnership with a Registered Provider. Our approval was also sought to begin discussions with housing association partners and the Homes and Communities Agency (HCA) for the provision of an Extra Care Supported Housing Scheme on the site of Protheroe House.
- 8.2 We noted that having taken all factors into account the multi disciplinary Project Team (comprising officers from Housing Services, Homes for Haringey and Adult Social Care) which had been overseeing the progress of the Supported Housing Review had concluded that the preferred option for Protheroe House was its demolition and its re-provision as an Extra Care Supported Housing scheme that offered a high quality stimulating living environment for older people in the east of the Borough.
- 8.3 We also noted that the Extra Care Supported Housing model provided the flexibility to offer support and care in a manner that enabled residents to 'age in place' and, as a model for housing older people, it was more sustainable in the longer term. However, the principal condition required to deliver a new Extra Care housing development on the Protheroe House site was the availability of a significant amount of capital funding.
- 8.4 We report that we authorised officers to begin discussions with housing association partners and the Homes and Communities Agency (HCA) for the provision of an Extra Care Supported Housing Scheme on the site of Protheroe House.

Adult and Community Services

9. OLYMPIC THEMED EVENT APPLICATION, FINSBURY PARK, AUGUST 2012

- 9.1 Since December 2002 the Council has had a Finsbury Park Events and Revenue Generation Policy within which there is an upper limit of five large concerts and one large community event in the Park, per annum. The capacity for one large event is up to 40,000 people. Events of this size, under the terms of the policy, are to be staged outside the school summer holidays.
- 9.2 We considered a report which advised us that a leading music and event promoter considered to be one of the largest live entertainment companies in the world had applied for use of Finsbury Park between 3 and 12 August 2012. The proposed paid entry event would be a competing Olympic country's flagship during the London Olympic Games. The event would showcase the best of the country's offerings including its sports, lifestyle and tourist attractions.
- 9.3 We noted that the event proposed to showcase the best of a particular country's offerings including its sports, live music, art, fashion, tourist attractions, food and drinks. The Event would also present an exciting array of activities and entertainment with a targeted audience and attendance of 20,000 people (15,000 adults, 5,000 children) per day, over 10 days plus set up and take down. The audience would be of diverse international heritage, with an interest in all things multi cultural. The event footprint would largely be the concert / bandstand field area, approximately 20% of the Park.
- 9.4 We report that we agreed in principle that the proposed themed multi cultural event might be hosted in Finsbury Park, subject to separate licensing approval and we granted a waiver of the current events policy for Finsbury Park, allowing the application of the event to proceed, subject to the current application process and separate licensing considerations. We also agreed that subject to further negotiations with the applicant and consultation with local stakeholders and residents, that the event taking place during the summer holidays in 2012, noting that it would exceed the current five day limit for large events.

10. CARE QUALITY COMMISSION ANNUAL PERFORMANCE ASSESSMENT OF ADULT SOCIAL CARE 2009/10

- 10.1 We considered a report which advised of the Care Quality Commission's Assessment of Performance Report for 2009/10 and proposed action to respond to the identified areas of development. The Council will be aware that the Care Quality Commission (CQC) is the independent regulator of health and adult social care services in England having been established on 1 April 2009 by the joining of the Commission for Social Care Inspection (CSCI), the Health Care Commission and the Mental Health Act Commission.
- 10.2 We noted that the CQC completed a performance assessment of adult social care organisations every year and that the assessment was based on the CQC Adult Social Care Outcomes Framework, a set of national standards and criteria. A variety of information sources were used to carry out the assessment, including an annual Self-Assessment Survey (SAS), submitted to the CQC in May 2010, routine business

meetings, performance data from national returns, findings from regulatory activity, including registration and inspection, and progress against inspection action plans.

- 10.3 The Council received the CQC's 2009/10 Assessment of Performance report for Adult Social Care on 4 October 2010 and the report provided a judgement on the services being delivered against the Adult Social Care Outcomes Framework. Councils were given the opportunity to challenge the results before the report was published on 25 November 2010. It was a requirement that the CQC assessment and any resulting action plan was placed before the Council's relevant Executive Committee in open session.
- 10.4 The CQC Assessment of Performance report awarded an overall grade for delivering outcomes and a separate grade for each of the seven outcomes in the Outcomes Framework. The judgements were *performing excellently, well, adequately and poorly*. We report that we were pleased to note that the CQC had assessed that overall Haringey's Adult Social Care was *performing well*, and that we noted the content and outcome of the CQC's Assessment of Performance Report for 2009/10 and the proposed action to respond to identified areas for development.

Finance and Sustainability

11. MEDIUM TERM FINANCIAL PLANNING 2011/12 – 2013/14

- 11.1 We considered a report which provided an update on the financial and business planning process with a revised assessment in each of the next three years of the General Fund, Dedicated Schools Grant (DSG) Housing Revenue Account (HRA) and the Capital Programme including -
- The financial resources available to the Council;
 - The cost of providing existing savings; and
 - The overall level of savings that need to be identified to give a balanced, sustainable budget over the business planning model.
- 11.2 The report also proposed the release for consultation and budget scrutiny of savings proposals identified to date through the Haringey Efficiency and Savings Programme (HESP) and the draft Capital Programme and considered the actions necessary to deliver a balanced three year medium term budget.
- 11.3 We report that having noted the overall draft Medium Term Financial Plan we agreed that HESP savings proposals totalling £28.4 million over the three year planning period be released for budget scrutiny with a report back to our meeting in January 2011. We also agreed proposals for capital projects to be funded from capital receipts for release and budget scrutiny with a report back to us in January.

12. REVIEW OF FEES AND CHARGES

- 12.1 We considered a report which recommended the adoption of the Council's external income policy proposed increases to the Council's fees and charges for all services with effect from 4 January 2011. The report also asked us to note that recommended

increases to licence fees were being considered by the General Purposes Committee for approval and appraised us of the work being undertaken within each service area for a more in-depth review of charging strategy linked to the Strategic Commissioning Projects.

- 12.2 We noted that in view of the unprecedented financial pressures faced by the Council and the need to find significant budget savings a comprehensive review of all fees and charges for Council services had been undertaken. We also noted that the aim had been to ensure that wherever possible charges reflected the cost of providing the service whilst at the same time taking account of peoples' ability to pay. The reviews undertaken in each service area had examined a range of different options and the fees and charges recommended in the report represented the most appropriate where the Council had the local discretion to determine the level of charge.
- 12.3 We report that we approved the external income policy which was set out in an Appendix to the report and, subject to a minor amendment in relation to Special Events, to a schedule of new fees and charges. We also noted that recommended increases to licence fees were to be considered by the General Purposes Committee and the work currently being undertaken within each service area for a more in-depth review of charging strategy linked to the Strategic Commissioning Projects.

13. ADMINISTRATIVE BUILDINGS PORTFOLIO – REVIEW OF PLAN

- 13.1 We considered a report which sought approval to revisions to the Office Accommodation Plan and strategy for administrative buildings to achieve further reductions in running and capital costs, This would be achieved by a combination of accelerating rationalisation of the office portfolio, restricting capital investment to essential works and maximising efficient use of office accommodation, including the leasing of any spare capacity on a commercial basis.
- 13.2 The Office Accommodation Strategy developed by the Council in 2002/3 established the principle of creating an administrative hub in Wood Green, using modern space-efficient office models and disposing of less suitable buildings which were rendered surplus to requirements. An Accommodation Plan was subsequently drawn up comprising a programme of investment in office buildings in the Wood Green hub and an accompanying programme of disposals as surplus office buildings were vacated. A second phase approved in October 2008 aimed at further increasing the effective use of Council office buildings and earmarking additional buildings for disposal. Proposals for the associated re-location of Civic facilities (such as the Council Chamber and Committee rooms) to Woodside House were also considered in 2008 but plans were subsequently put on hold on cost grounds.
- 13.3 We noted that the investment in modernised workspaces was developed around a self-funding arrangement from the sale of freehold properties and the second phase of the programme since 2008 had delivered agreed building disposals with consequent revenue savings of £1 million per annum from a target of £1.45 million with associated benefits such as carbon footprint reductions and the triggering of regeneration opportunities on disposed sites.

- 13.4 However, the downturn in the property market and the anticipated changes to staff structure and numbers have led to the programme being put on hold whilst a comprehensive review was carried out. The review considered how to deliver the remaining £450k from the original target of £1.45 million and additional savings required as part of the efficiency programme (£400,000). More recently the review had also focused on the need to accelerate and maximise the achievement of efficiencies in the office portfolio in response to the challenges arising from the Government's Comprehensive Spending Review.
- 13.5 We were informed that the revisions to the Accommodation Strategy and Plan proposed in the report were aimed at reducing revenue and capital costs whilst maximising the efficient use of office space and continuing to provide modern working environments which were sufficiently flexible to match changing demands. We report that we approved the revision of the Office Accommodation Plan and strategy in order to accelerate and maximise savings and efficiencies in the provision of office accommodation. We also agreed a revised schedule of office buildings for disposal or retention including the addition of 476 High Road N17 and the retention in the medium term of the Civic Centre and Apex House.
- 13.6 We also agreed to the scaling back of planned office refurbishments to essential works only or works that were required to implement the revised Accommodation Plan and to the marketing and leasing of surplus space within Council office buildings on a commercial basis. Having noted the revised financial implications we agreed the Council's capital budget be amended accordingly and that the Council's office portfolio and overall asset requirements remain under review taking account of any changes arising in demand for premises as a result of general budget reductions and revisions in the way services were delivered.

Leader

14. THE COUNCIL'S PERFORMANCE

- 14.1 We considered a report which presented, on an exception basis, performance information for the year to October 2010, sought our agreement to budget virements in accordance with financial regulations to require Directors to take action to bring current year spending to within their approved budget and to re-classify the risk reserve as a transition reserve and utilize it for redundancy costs.
- 14.2 We noted that of the 37 key service indicators monitored 24 had improved since 2009/10, 3 were roughly the same, 6 were worse with no comparison possible for the remaining 4 indicators. Some areas where targets were being met or where there had been an improvement were:
- Provisional attainment results for 2010 at Key stage 2 continue to show progress and a closing of the gap with the national average. GCSE results have also improved with 47.5% achieving 5 or more A*-C grades including English and Maths.

- At the end of September 24.65% of homes were classed as non-decent, an improvement from the 09/10 outturn of 27.5% and well on track to achieve the 21% target by the end of the financial year.
- Improved performance on the timely completion of children's social care initial assessment, exceeding the 70% target for the second time this year.
- Performance on processing benefit claims improved to 22 days in October, just 5 days short of the 17 day target. On-going improvement is due to increased productivity and further streamlining to working practices.
- The number of most serious violent crimes has reduced by 29.6% compared with the same period last year although improvement has slowed in some types of crime.
- Recycling and cleanliness targets continue to be exceeded.
- Continued good performance on adult social care clients receiving self directed support and further improvement on delayed transfers of care, both exceeding targets set and Haringey's performance on delayed discharges is now amongst the best in London.

14.3 However, there were also areas where targets were not being met and these included:

- Children's core assessments completed on time fell to 52.9% in October, below the 70% target.
- The proportion of looked after children who have had 3 or more placements is rising at 16.47%.
- Average re-let times for local authority dwellings reduced again in October to 32.5 days but remain above the target of 25 days.
- A reduction of 20 households in temporary accommodation since last month but 327 more than the profiled target.

14.4 With regard to financial information, we noted that the overall general fund revenue budget monitoring, based on the October data, showed an over spend of £4.0 million a decrease of £2.0 million since last period. During this period there had been some positive changes in the forecast year-end outturn position notably within Urban Environment (UE) and Adults, Culture and Community (ACCS). However, pressures remained in Children and Young People's Services caused by higher than budgeted for client numbers and in Urban Environment due to the impact of the changes to Housing Benefit Subsidy; neither of which had significantly reduced this period. The recent directive to cease all un-committed expenditure on grant, particularly Area Based Grant, might yield some further savings before year-end. However, some of this had already been assumed in the figures reported and the time required to exit contracts might not produce any further significant savings this financial year.

14.5 We were informed that Treasury Management activity in the first seven months of 2010/11 was compliant with the Treasury Management Strategy Statement agreed in February 2010. The investments continued to be restricted to the Debt Management Office, UK institutions and AAA rated money market funds. The recommended extension of the use of money market funds was approved by the Council in October and the changes had increased the total funds that could be invested in money market funds to

£100 million with individual limits increased to £20 million per fund. Both of these changes had increased capacity whilst ensuring the level of security of the portfolio was not compromised. The average balance invested during the period was £54 million and the average long term credit rating of the portfolio at the end of October was AA.

- 14.6 £50 million of Council debt had matured this year and £20 million of new borrowing was taken at the end of August as a starting point to refinancing this. Due to the significant difference between short term investment interest rates and long term borrowing rates, the Council was continuing to make use of internal cash balances, rather than taking any further new borrowing until necessary. The Council's treasury management advisers continued to monitor interest rate movements closely, alongside officers' monitoring of the cash position, to ensure that further borrowing was taken at an optimal time.
- 14.7 The aggregate capital programme position for 2010/11 at Period 7 was forecasting an under spend of £9.4 million, an increase of £7.6 million from the £1.8 million under spend in Period 6.
- 14.8 We were advised that over the next few months the Council would need to reduce its staffing costs significantly in order to bridge a significant projected budget gap for 2011/12. This would need to happen quickly and it was estimated that around 1000 staff would need to be made redundant. Using experience to date and current modelling the costs could be of the order of £10 - £20 million. It might be possible to capitalise part of these costs if a capitalisation approval was received from the Government. The extent to which that was not possible would require costs to be funded from Council reserves. The Council currently had a risk reserve of £10 million and it was recommended that this be re-classified as a transition reserve and be used to fund redundancies or other costs associated with achieving significant budget reductions for 2011/12. The extent to which this reserve was insufficient to fund the redundancy costs then other budget reductions and changes might be required. These would be assessed during the budget process.
- 14.6 We report that we agreed as follows -
- To note the report and the progress being made against the Council's priorities;
 - To require Directors to take necessary action to bring current year spending to within their approved budget;
 - To re-classify the risk reserve as a transition reserve and utilize it for redundancy costs; and
 - To agree the budget changes (virements) in the table below –

Revenue Virements						
Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
7	ACCS	Rev	125	208	Corrective Budget Realignment	Realignment of budget within Mental Health Commissioning
7	ACCS	Rev *	1,129	1,621	Corrective Budget Realignment	Realignment of budget within internal home care
7	Various	Rev *	2,908	2,908	Corrective Budget	Permanent removal of final elements of Supporting People Grant income

					Realignment	and expenditure budgets from base budgets
7	Various	Rev *	5,839	0	Corrective Budget Realignment	Allocation of Supporting People element of Area Based Grant from ACCS to the service areas managing the spend
8	CYPS	Rev *		-776	Corrective Budget Realignment	Permanent removal of specific grant income and related expenditure from base budgets within Business Support and Development as allocations have not been confirmed for April 2011.
8	CYPS	Rev *		-3,574	Corrective Budget Realignment	Permanent removal of specific grant income and related expenditure from base budgets within the Director's business unit as allocations have not been confirmed for April 2011.
8	CYPS	Rev *		-19,702	Corrective Budget Realignment	Permanent removal of standards fund grant income and related expenditure from base budgets within Schools Standards and Inclusion as allocations have not been confirmed for April 2011.
8	PD/CYPS	Rev	135		Corrective Budget Realignment	Area Based Grant transfer from CYPS to OD&L
8	CR	Rev *	46,576	46,576	Corrective Budget Realignment	Realignment of Benefits & Local Taxation ring-fenced Housing Benefit expenditure and subsidy income budgets to reflect current activity levels
7	Various	Rev	158	158	Corrective Budget Realignment	Amendment to council wide budgets following the centralisation of Print & Design budget
7	PP	Rev	-207	-207	Corrective Budget Realignment	Haringey People budget amended to reflect the agreed reduction in annual issues

Capital Virements

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
P8	ACCS	Cap	134		Grant allocation to be utilised in 2010/11	Transforming Social Care Capital Grant
P8	ACCS	Cap	-226		Reduction in capital grant funding	Reduced Play builders 2010-11 capital grant funding
P8	ACCS	Cap	-300		Budget realignment	Transfer of budget from Strategic Sports Pitches programme
P8	ACCS	Cap	300		Budget realignment	Transferred to New Heartland School (BSF) budget (see above)
P8	UE	Cap	100		Budget realignment	Moving scheme to the right programme based on TFL portal
P8	UE	Cap	-100		Budget realignment	Moving scheme to the right programme based on TFL portal
P8	UE -	Cap	280		Budget	Adjustment of budget within overall

	HRA				realignment	HRA resources
P8	UE - HRA	Cap	-100		Budget realignment	Adjustment of budget within overall HRA resources
P8	UE - HRA	Cap	-180		Budget realignment	Adjustment of budget within overall HRA resources
P8	UE - HRA	Cap	754.7		Grant allocation to be utilised in 2010/11	Contribution from North London Regional Pot

Under the Constitution certain virements are key decisions. Key decisions (highlighted by an asterisk in the table) are:

- For revenue, any virement which results in change in a Directorate cash limit of more than £250,000; and
- For capital, any virement which results in the change of a programme area of more than £250,000.

15. AGREEMENT OF MEMORANDUM OF UNDERSTANDING BETWEEN LONDON BOROUGHS OF WALTHAM FOREST AND HARINGEY TO SET UP A SHARED SERVICES STRATEGY

15.1 We considered a report which sought our agreement to the setting up of a collaborative arrangement between the London Boroughs of Waltham Forest and Haringey to implement shared service management and operations across a number of services. A Memorandum of Understanding (MOU) between the 2 boroughs which was attached as an Appendix to the report set out the scope and status, aims and principles, values and framework for joint working.

15.2 We noted that the MOU was not a legally binding document on either borough, but set out a commitment to collaborate with each other. The MOU identified a number of services that would be considered for sharing opportunities. The choice of the initial services for consideration was designed to provide momentum to the programme and demonstrate visible change. It would also allow both Councils to build trust and give a measure of the appetite for change and risk. Each potential shared service would need to be scoped with an outlined business case and an agreed service offering to which both Councils could sign up. The first services to be considered were -

- The provision of a shared Legal Service
- The provision of a shared Audit Service
- The provision of a shared Transactional HR service
- The provision of a shared School Meals Service
- The provision of a shared Customer Call Centre Service

15.3 The commitment into which both boroughs would be entering was to be the preferred partner of choice for all shared service opportunities, but it also allowed either borough to continue with an existing partner and develop new partnerships with other boroughs. To assist in the start up /implementation costs a bid for funding was being made to Capital Ambition to contribute to the additional capacity to deliver the proposed programme of shared services set out in the agreement.

- 15.4 We also received a deputation from the Employees Side who expressed the hope that as the process moved forward the trade unions would be fully consulted on the details of anything that might be proposed and the view that a stage might come when it would be appropriate to hold meetings at which management and trade union representatives from both Boroughs would be present. Our Chair assured the deputation that the proposals contained in the report were a starting point of a process which was intended to open the door to further discussions and an assurance was given that the trade unions input was valued and that they would be consulted as the process moved forward.
- 15.3 We report that we approved the recommendation that Waltham Forest Council should be our preferred partner for shared services. We endorsed the terms of the Memorandum of Understanding while noting that while the agreement should be viewed as the preferred route for shared services it was expressly not to the exclusion of other shared service opportunities with other boroughs or partners.

16. URGENT ACTIONS TAKEN IN CONSULTATION WITH CABINET MEMBERS

- 16.1 We were informed of the following actions taken by Directors under urgency provisions following consultation with Cabinet Members –

Director of Adult, Culture and Community Services

Play builder Project Year 2 (Revised) – Approval to the revised eight Year 2 sites identified for Play builder investment in 2010/11.

Director of Urban Environment

- *Review of Taxi card Scheme – Approval to Measures Required to Bring Spend in Line with Budgets

* This decision was taken under the Special Urgency procedure the use of which was endorsed by the Chair of the Overview & Scrutiny Committee.

17. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

- 17.1 We were informed of the following significant actions taken by a Director under delegated powers -

Director of Adult, Culture and Community Services

Supported People – Establishment Changes

Haringey Adult Learning Service – Fee Increases

Director of Children and Young People's Services

Provision of Parent Partnership Service – Award of Contract to the Markfield Project Ltd.

Provision of Education Business Partnership Services - Award of Contract to Haringey Education Business Partnership Ltd. for 12 months.

Director of Urban Environment

Vulnerable Adults Team - Addition of one full time and one part time post on a fixed term basis.

Enforcement Response Service – Amendments to the organisational structure to facilitate changes to pay under the final agreement on single status.

Pilot School Travel Planning Programme – Entering into an agreement with Islington Council to provide services as a pilot for shared services for school travel planning programme, child pedestrian training and school crossing patrol until 31 March 2011.

Waste Management Services – Entering into an agreement with the Local Government Improvement and Development Agency to provide facilitation support around the development of the Inter Authority Agreement between the seven North London Borough and the North London Waste Authority.

Planning Enforcement Service – Agreement to staffing reductions to avoid a significant overspend in 2010/11.

Director of Corporate Services

North London Strategic Alliance Water Audit Project – Award of the contract for Water Audit and Cost Recovery to H2O Building.

iLAP and Public Access (supporting planning and building control) M3 Public Protection (supporting enforcement services) and M3 Land Charges and Gazetteer – Award of Contract for applications support to these applications to Northgate Information Solutions.